

Slavery and human trafficking statement

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Section 54 of the UK Modern Slavery Act 2015 legally requires commercial organizations generating sales of more than £36 million per year in the UK to prepare a publicly available slavery and human trafficking statement for each financial year. The statement must set out the steps that the company has taken during the financial year to ensure that slavery and human trafficking are not taking place in any of its supply chains, and in any part of its own business.

INTRODUCTION

LANXESS is a leading specialty chemicals company with operations in over 30 countries and business relationships with customers and suppliers in more than 150 countries worldwide. The Group sources raw materials, services and indirect goods from more than 10,000 suppliers. We develop and produce chemical intermediates, additives, specialty chemicals and plastics.

Due to the global nature of its sourcing activities, including procurement from regions with elevated human rights risks, LANXESS recognizes the potential for adverse impacts on workers in its upstream value chain, including risks related to forced labour, child labour, exploitation, unsafe working conditions and other human rights violations.

Such risks are linked to our own activities including the manufacturing and distribution of – amongst others – hazardous substances within our global production and sales footprint, which is also active in countries with lower local human rights standards, as well as to our worldwide and diverse supplier base. As a matter of principle, LANXESS is committed to systematically identifying and managing these risks as an integral part of our overall corporate governance and risk management system.

In line with our values, we are committed to:

- › Respecting human rights across the LANXESS Group at all times and systematically identifying, preventing and mitigating the risk of human rights violations in and through our own operations.
- › Promoting the protection of human rights beyond LANXESS' operations by fostering responsible business conduct throughout our entire value chain. Therefore, we expect that our business partners respect human rights and prevent human rights violations that are directly linked to their operations, products or services.

This statement sets out the actions of the LANXESS Group to understand all potential modern slavery risks related to its business and to put in place steps that are aimed at ensuring that there is no slavery or human trafficking in its own business

and its supply chains. LANXESS has a zero-tolerance approach to modern slavery and human trafficking. This statement relates to actions and activities during the financial year 2025. It applies to all LANXESS UK entities (Antec International Ltd, BIOLINK LIMITED, LANXESS Chemical Ltd, LANXESS Holding UK Unlimited, LANXESS Limited, LANXESS Solutions UK Ltd, Sybron Chemicals International Holdings Ltd, W. Hawley & Son Ltd). In 2025, LANXESS completed the sale of its Urethane Systems business. These activities are no longer part of the Group and are excluded from this statement.

COMPANY GUIDELINES AND POLICIES

LANXESS's identity is based on five central values: respect, ownership, trust, professionalism and integrity. These values apply always and everywhere – and to all employees. We seek to foster a corporate culture in which responsible and morally irreproachable actions and striving for performance do not contradict but complement each other.

The principles of responsible business operations and sustainable development are expressed in our Corporate Policy, which defines our general corporate philosophy, and the conduct expected of every single employee in relation to our stakeholders in a total of eleven guidelines. The "Code of conduct – Code for integrity and compliance at LANXESS," which is applicable throughout the Group, requires all our employees – across all organizational units, regions and hierarchy levels – to behave lawfully and with integrity. The code covers issues such as human rights, anti-competitive behaviour, anti-corruption, data protection, occupational, product and plant safety, and environmental protection. Furthermore, the LANXESS Code of Conduct for Business Partners is an important part of our communication with suppliers (see section "Our Suppliers" for details).

Responsibility for the prevention of modern slavery and human trafficking is embedded in LANXESS' corporate governance framework. The Board of Management is responsible for ensuring compliance with applicable laws, regulatory requirements and internal policies, as well as for establishing and maintaining an effective risk management system.

The Supervisory Board, supported by its Audit Committee, oversees the effectiveness of the risk management and internal control systems. In the 2025 financial year, the Supervisory Board also reviewed sustainability management and ESG targets.

ALIGNMENT TO INTERNATIONAL STANDARDS AND FRAMEWORKS

The U.N. Global Compact is the world's biggest and most important initiative for responsible corporate governance. On the basis of ten universal principles, it pursues the vision of an inclusive and sustainable global economy that benefits all people, communities and markets. As a signatory, we acknowledge these principles to be inalienable rights. We again renewed our commitment to the U.N. Global Compact for the 2025 reporting year. Our next Communication on Progress will be submitted in July 2026.

The Sustainable Development Goals also provide important guidance throughout the Group in order to translate the social 2030 Agenda into appropriate structures, processes and goals for us as a company. We also take the SDGs into account when developing Background Papers, establishing policies, and defining objectives – thereby contributing to their achievement in diverse and meaningful ways. At the same time, however, the challenges are also made clear – for example in the fields of climate protection and occupational safety.

Responsible Care® is the name of the chemical industry's initiative to achieve progress in safety and environmental protection independently of legal requirements. By signing the Responsible Care® Global Charter, we have documented our commitment to the visions and ethical principles of this initiative launched by the International Council of Chemical Associations (ICCA). Our corporate directives ensure that the principles of the charter are integrated into our management principles and corporate strategy.

Among the internationally recognized principles of business activity to which we are committed are the employment standards of the International Labour Organisation, an agency of the United Nations. These are aimed at ensuring compliance with globally recognised social standards and thereby improving the employment and living conditions of all people.

HUMAN RIGHTS

Due Diligence Processes

At LANXESS, human rights and ethical principles apply without restriction, even if they are not stipulated in the legislation of individual countries. Our human rights commitment is implemented through several group-wide due diligence mechanisms, which are integrated into our general organizational structure and procedures. These mechanisms help us to identify and adequately manage potential human rights risks. We have included all relevant

information on our commitment and on the measures established in the Group to protect human rights in the LANXESS Statement on respect of human rights and corresponding environmental standards.

Identification of Human Rights Issues

A risk management system (RMS) has been established comprising all specific organizational measures in connection with the management of all risks – including human rights risks. A key component of the RMS is a group-wide process to systematically identify and evaluate from a group perspective relevant risks such as occupational safety.

LANXESS operates a global Compliance Management System (CMS) designed to prevent, detect and respond to compliance risks, including risks related to human rights and modern slavery.

The CMS is administered by the compliance organization. It is another key component of the RMS with a focus on company-specific compliance risks.

In this context, we perform dedicated human rights risk assessments in all country organisations regarding the potential risk of human rights violations. This includes an annual group-wide assessment of the general risk potential and an additional comprehensive risk assessment in the country organisations with an increased risk potential at least every three years. These Human Rights Risk Assessments cover the human rights areas of particular concern to LANXESS, like

- › occupational safety,
- › compliance with labour standards,
- › prevention of discrimination,
- › impact on local communities,

and also consider other human rights topics such as

- › prevention of forced and child labour,
- › third party contracted labour,
- › migrant labour and
- › the impact on indigenous people.

The assessments are coordinated by Group Headquarters and carried out by the responsible divisions at country level. All organisational units at LANXESS are subject to regular internal audits, which include monitoring respect for human rights and – if necessary – the introduction of suitable measures to guarantee this.

Prevention and Mitigation

The primary responsibility for ensuring the observance of human rights at all times lies with all managers, who are supported by our compliance organization through additional measures to prevent and to mitigate human rights violations. Our Code of Conduct, which includes unambiguous instructions regarding the respect of human rights is handed out together with the

employment contract to every new employee and is also an aspect of general training measures. In addition, training sessions geared towards specific human rights issues are held. In the reporting year, we recorded more than 3,000 participations in compliance training sessions worldwide. Furthermore, all acquisitions of companies, interests in companies, or businesses are subject to a careful due diligence process to ensure that human rights are also respected by the targeted company.

Tracking Effectiveness and Remediation Measures

To ensure effectiveness of the implemented measures and actions taken, human rights are integrated into our internal monitoring and reporting processes. LANXESS records incidents which occur despite the extensive prevention precautions in a worldwide electronic registration system. This data can be analysed to introduce appropriate measures in risk areas and prevent recurrences.

LANXESS maintains a global whistleblower system, which includes our Compliance Helpdesk and the "Speak Up" reporting system available for our employees as well as external third parties, including suppliers and business partners. Through this system, LANXESS has established effective grievance mechanisms for reporting potential human rights violations. If violations are reported or identified, remediation actions will be implemented. In individual cases of verifiable compliance violations by employees, necessary disciplinary and employment-related action will be taken in addition to enforcing sanctions. Concerning our upstream activities, LANXESS addresses necessary corrective actions to the suppliers, if human rights issues are identified in audits. In cases where no measures are implemented to mitigate the issues identified, appropriate actions depending on the severity are taken which could extend up to the termination of the contractual relationship with the supplier.

Labour Standards

Our employees are a key success factor and must be provided with adequate labour standards, in line with the employment standards of the International Labour Organisation.

Our Group Function Human Resources is responsible for developing and implementing the necessary organisational measures to meet our commitments. We ensure that we offer our employees worldwide transparent and market-rate compensation, which also includes a variable compensation linked to the company's success. In order to ensure fair working hours, we track and monitor working hours through local time and attendance systems in many of our sites. We support our employee's work-life balance by using flexible worktime models, in particular for employees with families but also for older employees. LANXESS respects its employees' freedom of association and valid collective bargaining agreements.

We regularly seek to engage in a dialogue with employee representative bodies in Germany, in Europe and around the world and involve these bodies in organisational changes at an early

stage. Outside Europe, too, we give high priority to fair dealings with employees.

In some countries, such as Germany, Brazil and India, we employ temporary staff members. In the fiscal year 2025 the number of temporary workers amounted to 926 employees, representing only a small proportion of our total workforce. The vast majority of temporary staff members are employed at our production sites and conduct skilled work. In Germany and at certain sites in India, for example, specific collective bargaining agreements for temporary work determine the compensation of temporary staff members. Where such agreements do not exist, we assure adherence to existing legislation or government guidelines concerning the respective minimum wages for different types of work (e.g. skilled, semi-skilled, unskilled).

Our Suppliers

LANXESS conducts business in regions with an increased general risk of modern slavery such as Asia and some countries in Middle Africa. Concerning the goods groups purchased by LANXESS on a regular basis and in material volumes, an above-average general risk of child labour, forced labour and/or exploitation exists in the production of organic and inorganic raw materials as well as packaging materials. To address these risks, we have implemented various measures to promote human rights along our entire value chain. For example, LANXESS has a global procurement directive in place which also lays down binding guidelines to safeguard human rights in our supplier selection process. In addition, our Code of Conduct for Business Partners defines requirements for our suppliers and service providers. Such requirements include ensuring the respect for human rights. Only suppliers who have accepted our Code of Conduct for Business Partners or have introduced their own comparable regulations and management systems in line with the U.N. Global Compact or who have submitted compliance declarations will be selected.

LANXESS is a founding member of the Together for Sustainability (TfS) initiative. At present, approximately 60 international chemical companies are supporting the initiative, representing a combined global annual turnover of over €800 billion and combined global spending of more than €500 billion in the chemical industry as of February 2026. The initiative's objective is to assess and continuously enhance the sustainability of the chemical industry's supply chain. The focus of the organization is on human rights, preventing child labour, labour standards, occupational safety, environmental protection, and business ethics. TfS has firmly established itself as the leading standard for sustainable supply chains in the chemical industry.

The results of the assessments and audits conducted by TfS members are shared within the initiative. As of the end of 2025, over 20,600 sustainability assessments and 1,200 audit reports were available. LANXESS contributes to this by conducting targeted reviews of the supplier portfolio in all key procurement markets and setting goals for strategic purchasers, thereby increasing the number of audited suppliers.

These sustainability assessments are incorporated into the strategy process, which must be applied to every contract negotiation or renewal involving more than €5 million in purchasing volume. This process is referred to as XCORE. TfS assessments encompass environmental, social, and business conduct aspects, including numerous human rights subjects, such as the right to collective bargaining.

During the reporting period, 69% of our relevant procurement volume was covered by TfS assessments. This includes all suppliers from whom we purchase more than €20,000 worth of goods or services annually.

During fiscal year 2025, we conducted TfS audits at the premises of 66 suppliers. These audits did not reveal any serious violations related to child labour, forced labour, workplace violence, inadequate health protection, or occupational safety. There have been no reports of significant human rights concerns within the value chain.

With regard to the migration of a database-supported risk analysis system into our SAP system, we have successfully completed the global rollout in conjunction with a general SAP system update in certain regions. We now have real-time access to supplier data across multiple qualitative dimensions, including regulatory, environmental, social, and financial information. This information supports our risk analysis. This update will enable us to screen and evaluate all our suppliers according to our risk matrix, identifying potential high-risk suppliers.

This tool systematically assesses sustainability risks, including those related to modern slavery and human trafficking.

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Steve Thompson
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LANXESS in the United Kingdom